Excerpted quotes by ADEC Commissioner Jason Brune, from his comments at the Prince William Sound Regional Citizens' Advisory Council Board of Directors meeting

May 2, 2019

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Commissioner Brune echoes Governor Dunleavy's #1 priority to show that "Alaska is open for business"

"I was also very excited at his [Gov. Dunleavy's] desire to show that Alaska is open for business. One of the directions that he gave us is to really look at the statutory authority that we have and the regulations that surround the things that you do and to make sure that what we're doing -- the role of DEC and my role as commissioner is to do nothing more or less than what the legislature has given us the authority to do." (5:10-17)

"The most important thing I've already mentioned. That's doing everything we can to show that Alaska is open for business, to show that we have the highest environmental ethic in the world when it comes to protecting our resources and the beautiful environment that we have, but to also show that we need economic opportunities." (15:1-6)

"When you make things complex and you make things 49 pages, for regs for a c-plan [contingency plan], that influences your investment climate." (40:21-24)

"We're working to provide economic opportunities for future generations of Alaska, a lot of those economic opportunities in Alaska are based on natural resource extraction, be it fishing, oil and gas, mining, timber and so ensuring that those different perspectives are understood is vital to providing those opportunities for our children." (42: 18-24)

"The things that DEC or ADF&G or DNR put in place are too onerous for them [permit requestors] so they stop. Every single day we're saying no. Every single day the scientists that work for DEC are working with these folks who are trying to get these permits, telling them what is -- what's acceptable and what isn't." (60:19-24)

Commissioner Brune thinks that existing contingency plans [c-plans] have overreached legal statute or are unnecessary

"We need to make sure that my team works to produce scientifically-based, legally defensible and timely permits for the folks that are trying to -- that need them in this state. So we've made it a point of looking at the statutes and the regs that govern what it is we do and the Governor asked every one of his commissioners to look to determine are there things that you're doing that aren't based in statute, that aren't based in regs. One of those, of course -- this is where I know some of you have already given me grief about this -- was we need to look very closely at c-plans. We need to make sure that they're appropriate, appropriate for industry, appropriate for organizations like the RCAC's, appropriate for the conservation community and where there are things that are not based in law or that are not based in the regs, we need to look together at them and have work groups to make sure that things that are in there that are overly onerous that aren't protecting human health and the environment, we need to look at those as well and we need to work together to try to come to the right decision to show that Alaska is open for business." (5:20-6:19)

"I want ideas from you as well. I mean, that's not just for the elimination, if there are additional regs that -there's a lot of things in these c-plans that don't have the foundation in regs. Well, propose those as additions." (35:9-13)

Commissioner Brune suggests the statutes and regulations put into place after the Exxon Valdez oil spill have become stale

"We're going to look at them [the regulations] and we're going to determine whether it's -- some things that are in there are just outdated, some things are unnecessary, they're not protecting human health and the environment." (19:7-11)

"Some of these things that we require on the books, the technology has taken away the need to even have that." (25:11-13)

"I'm not going to be proposing that we eliminate things that are protecting and ensuring safe movement of oil. I am going to be looking at the things that are duplicative, that are unnecessary, that aren't protecting human health and the environment." (57:10-14)

Commissioner Brune refers to recommended changes but avoids giving examples

"Some of the examples [of recommended changes] that have been given -- I mean, I'm -- I can't come up with any right now but, I mean, some of the regs that we put forward for potential changes, I don't have that list in front of me but did come from input that we received in those processes." (17:4-8)

"I have heard from industry, I've heard from environmental organizations and I've heard from people that are on my team that the c-plans -- and I'm not saying the ones that are in Prince William Sound are this way -- but some c-plans have gotten unruly." (18:7-11)

"We have identified the list of regs that we think can be improved. The State of Alaska -- the different departments were asked to do that by the Governor. We put a list of about a hundred came forward from the different agencies around -- I think 35 or 40 of them came from DEC." (29:6-11)

We appeal to Commissioner Brune's commitment to protect the environment of Alaska

"We have a responsibility to make sure that the economy of Alaska is protected and economic development and environmental protection are not mutually exclusive. Those two things we've proven can co-exist. We've also proven in 1989 that you can really screw things up. So we need to make sure we're doing it right." (15:21-16:2)

"We can, we do and we should have the highest environmental standards in the world, based in statute." (47:17-18)

"We don't ever want to put one industry over another. I'm of the opinion that in this state, we've proven that things can co-exist. We need to make sure things are -- proper precautions are put in place to ensure that they do co-exist." (56:14-18)

PRINCE WILLIAM SOUND REGIONAL

CITIZENS' ADVISORY COUNCIL (PWSRCAC)

BOARD OF DIRECTORS MEETING

MAY 2, 2019

VALDEZ, ALASKA

1 PRES. AMANDA BAUER: All right. Next is Item M which is 2 the introduction and remarks by the new ADEC commission -commissioner, Jason Brune. I assume we all know what ADEC is. 3 4 COMM. JASON BRUNE: Yeah, what is it? Good afternoon, 5 everyone. I am honored to be here today and a lot of old 6 friendly faces and a lot of new ones that I look forward to 7 get -- to know all of you. I -- I'll give a little background 8 about myself and then open it up to questions. I want to let 9 you know that the work you do is so incredibly important and 10 it's why I'm in Alaska to start with.

11 My brother moved up here in the early nineties and he was 12 setting up the resource and apprenticeship program for students with the BLM as a Vista volunteer and this was 13 14 creating internships with state and federal agencies for 15 teaching Alaskans and Alaska Natives about land management and 16 bringing Alaskans here. Well, they called me up during my 17 freshman year at Carlton College and said we had someone just 18 back out -- this was in 1992 -- would you like to have a 19 internship with the U.S. Fish and Wildlife Service working on oiled sea otters that -- and the sea otter program and I took 20 21 them up on it. And I was from Omaha, Nebraska originally and 22 it was a life-changing experience and, having seen, obviously, 23 a couple years after the fact the devastation of the spill and 24 the impact that it had -- had a -- like I said, a very

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profound impact on me.

2 Eventually, I graduated from Carlton with a bachelor's degree in biology. I came up here to Alaska Pacific 3 University to work on my master's in environmental science. 4 Ι 5 finished all of the course work. I just never finished my 6 thesis so I don't have my master's. I'm one of those ABT's, 7 all but thesis, but while I was going to APU, I worked for the 8 U.S. Fish and Wildlife Service. I worked on a Prince William 9 Sound primary journal database. I read all about the spill 10 and all about the pre-conditions and what happened and the 11 research that had been done up to that point with the spill. 12 Eventually, I worked at the university and at the 13 Resource Development Council and during that time, I became a 14 member of the Trustee Council Public Advisory Committee and I 15 served a number of you in that capacity and I think this goes 16 to, really, the importance of what Jane was saying earlier and 17 what Betsi and I have had a chance to talk about since then, 18 the importance of youth education and the profound impact that 19 that had on me, just that one internship. It changed my life and I'm up here now working as the Commissioner of DEC. 20

21 So the work you do, the importance of what the -- the 22 different representations on the Prince William Sound RCAC can 23 do to work with industry, to partner with industry to make 24 sure that we're setting the standard for how a development can

1 be done right and how we need to ensure that the safe movement 2 of oil is done in this state and to hold them accountable and 3 at the same time, to hold ourselves accountable. We can't have high standards for industry if we don't have high 4 5 standards for ourselves and so that's one of my biggest 6 environmental ethics is that we have to hold ourselves 7 accountable when we're out on boats or when we're camping, 8 that we're packing out what we're pack -- what we packed in. 9 So that's one of my environmental ethics.

10 Of course, after I worked at RDC, this is where a little 11 controversy comes into my background. A lot of you have 12 talked to me about this. I did work for Anglo American which 13 was one of the partners on the Pebble Partnership. I worked 14 for them as the head of government and public affairs for 2-15 1/2 years. When they pulled out of that project, they took my 16 job with them so I was left unemployed for a few months and, 17 eventually, I became the land manager/senior director of land 18 and resources for CIRI, an Alaska Native Corporation, and I 19 learned at that point and I fostered very strong relationships with the village corporations, with the tribes, with the 20 21 conservation community. Of course, very important to 22 understand the impacts that development can have on Alaska 23 Native corporation land and -- both positive and negative, and 24 so when Governor Dunleavy called me up and offered me the

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1 opportunity to work in his administration and the background 2 that I had, having been a scientist, having worked for the government, for the private sector as well as for an Alaska 3 4 Native corporation and the relationships that I had built and 5 prided myself on and making sure that the different 6 perspectives are heard from the many different stakeholders 7 that are represented by RCAC and just in Alaska in general 8 before making decisions, I was really excited at that 9 opportunity. 10 At the same time, I was also very excited at his desire 11 to show that Alaska is open for business and so one of the 12 directions that he gave us is to really look at the statutory authority that we have and the regulations that surround the 13 14 things that you do and to make sure that what we're doing --

15 the role of DEC and my role as commissioner is to do nothing 16 more or less than what the legislature has given us the Back to 17 authority to do. And at times, of course, it's not the summary 18 legislature, it's Congress because we have primacy over 19 programs that -- like the Clean Air Act and the Clean Water Act. So we need to make sure that my team works to produce 20 Back to summary 21 scientifically-based, legally defensible and timely permits 22 for the folks that are trying to -- that need them in this 23 state.

So we've made it a point of looking at the statutes and

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1 the regs that govern what it is we do and the Governor asked everyone of his commissioners to look to determine are there 2 things that you're doing that aren't based in statute, that 3 aren't based in regs and one of those, of course -- this is 4 5 where I know some of you have already given me grief about 6 this was we need to look very closely at C-plans and that's 7 not saying we're going to get rid of C-plans at all. We need 8 to make sure that they're appropriate, appropriate for 9 industry, appropriate for organizations like the RCAC's, 10 appropriate for the conservation community and where there are things that are not based in law or that are not based in the 11 12 regs, we need to look together at them and have work groups to make sure that things that we might want in them that aren't 13 14 in the regs or statute right now, well, maybe we should 15 propose changes. But things that are in there that are overly 16 onerous that aren't protecting human health and the environment, we need to look at those as well and we need to 17 18 work together to try to come to the right decision to show 19 that Alaska is open for business. Our children need the jobs. Our economy needs the jobs. So we need to make sure that 20 21 we're not rushing projects through, we're not rubber-stamping 22 C-plans but we're -- or other permits but we're working 23 together to make sure that what we do is good for them and 24 good for the environment.

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1 I think it's incredibly important also, Alaska has more coastline than the rest of the United States does combined. 2 So when we're talking about the anniversary, the 30th 3 4 anniversary, of the spill, we issued a press release and we 5 did mention the importance of the RCAC's in our press release 6 and the input that you give us and how important it is. I 7 also want to -- I think it's important to recognize the huge 8 gains that have been made. Yes, some of them -- my wife works 9 in safety and she taught me that many safety lessons are 10 written in blood meaning that someone had to die for that 11 safety lesson to have been incorporated into day-to-day 12 operations. Well, many environmental lessons are written in 13 oil. So should the things that we've put in place now have 14 been in place back before 1989? Absolutely. But we've 15 learned our lessons, hopefully, and with -- yesterday I had 16 the great opportunity to go onto a tug, to get tour of the 17 SERVS facility, to go up to the VMT. I also got a chance to 18 go onto one of Conoco Phillips's -- as was -- Monty mentioned 19 earlier, one of their amazing boats and to see it firsthand so I understand what -- what's being done and what impact, 20 21 obviously, DEC can have.

We have made tremendous strides in making sure that there are escorts, that there are -- that there's boom deployed, that there's response vessels that are out there. When I was

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1 on the public advisory committee, we got to go and look a lot -- at a lot of the lingering oil, at a lot of the impacted 2 species. We talked about the gulf ecosystem monitoring 3 4 projects that had been -- that were being worked on and 5 understanding that the science needs to be the foundation but 6 also the preparedness. We need to be prepared and we never 7 want to see something like we saw with the Valdez oil spill 8 ever happen again. So it was great to hear the presentations 9 that were given by the tankers and the -- Alyeska, about the 10 work that they're doing and the great questions that came from 11 this group.

12 I'd be remiss if I didn't say that I have an amazing team at DEC that were there before I even got there so Denise Koch 13 14 is here. She is the head of the SPAR program. She has a 15 great team working with her as well in Graham and Anna in 16 Valdez, we have Anna and Melissa, Ron and Pete and working 17 with you and getting your ideas to make sure that -- and 18 working with industry as well to make sure that we are 19 prepared and we are ensuring something like that will never 20 happen again.

I believe that's about all the notes that I wanted to discuss but I'm, again, honored to be here. I look forward to working closely with you over the next four years and I drive by where that new sign is every day on my way to work so I

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will stop by and say hi on a regular basis and I'm happy to open the floor up to any questions you may have.

Thank you. Does anyone -- Bob Shavelson. 3 PRES. BAUER: MR. BOB SHAVELSON: Well, I really appreciate you coming 4 5 here, Jason, and, you know, we talked the other day and you 6 mentioned that, you know, you've served on a lot of nonprofit 7 boards and I've been on a few myself and I truly think that 8 this end of the units as partner organization in Cook Inlet 9 are unique not just the United States, I think in the world 10 and I know sometimes there's tensions but I think those 11 tensions are necessary because I think just due to the 12 organization's history, its successes are well noted.

13 But I've got a couple questions. I'll just ask one now 14 but, you know, when we talk about the mission of DEC -- and 15 I'll have to read it a little bit but the verbs are, you know, 16 you'll conserve, improve and protect and there's really no 17 wiggle room in there for any diminution in environmental 18 protection. It's to maintain the environment or to make it 19 better and you talk a lot about making sure things are based on statute and things like that but immediately, you know, 20 21 whether this is coming from the Governor's office or you're 22 initiating it but we've seen discussions about rolling back 23 the Ocean Rangers program. We saw reduced monitoring around 24 the PFAS chemicals which are contaminating groundwater across

1 our state and, of course, on the day the governor took office, 2 he took the climate change information off the website and pretended that it's not an issue for Alaska. So that seems to 3 4 run directly counter to me, to the mission of DEC. So my 5 question is what are the top one, two or three things that 6 you're going to do that are actually going to advance 7 environmental protection rather than erode it? 8 COMM. BRUNE: Thank you, Bob. So Bob and I have known 9 each other for a long time and Bob told me he was going to 10 give me a softball. 11 MR. SHAVELSON: That is. 12 COMM. BRUNE: That's a -- I appreciate the softball. If 13 that's a softball, I'd like to see a hard question. Your 14 concerns, your questions, are very legitimate. I think the --15 I want to address each one of those issues that you brought up 16 and then I'll talk about my priorities and the priorities that 17 the Governor has put in place. 18 First of all, the Ocean Rangers program, we are of the 19 opinion that the Ocean Rangers program has -- while it was very needed, the bang for the buck that we get for that 20 21 program is not what we should. If it was a regular general 22 funded program, we would no longer have it. That said, there 23 is technology out there that we will be and we're working on a

24 -- not just a full elimination of the program. We've

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committed to working with the members of the legislature and 1 2 the industry during the interim to use technology to tell us when there is some valves open that might have discharges 3 going on to look at the air emissions that are there and to 4 5 create a better program, not someone -- something where we 6 have, for the most part, 90 percent of the Ocean Rangers are 7 non-Alaskans. So they are marine engineers from -- that are 8 retired that are coming up on boats and on the cruise ships 9 and the -- it's a nice gig for them. 10 The -- in 11 years, there were six NOV's, notice of 11 violations, that came from Ocean Ranger efforts. In that same

12 time, DEC staff and self reporting has led to around 250 13 NOV's. So the bang for the buck for the program, for the 14 Ocean Ranger program, is not there but we are committed to --15 it's still going to go on this summer. Ocean Rangers will be 16 on all the ships through this -- the end of the season but 17 we're committed to working and if there is input from the RCAC 18 -- I know that's a little outside of your purview but if there 19 are -- obviously, we heard this morning that there are cruise ships that are going to be coming to the Sound this year. 20 So 21 if there are suggestions that the RCAC or any of you have, 22 we're looking to make that program better.

With respect to PFAS, that's a really great question,
Bob, and it's one that we take very seriously. The -- when I

1 was out at ECOS -- ECOS is the Environmental Council of 2 It is a group of all of the commissioners of similar States. organizations to DEC from every state. A number of those 3 states are doing nothing for PFAS. A number of those states 4 5 are going way out ahead of what the EPA is doing. The 6 previous administration had a series of regs that they had 7 proposed but they did not finalize. The EPA made a commitment 8 recently that they were going to be working on the development 9 of a maximum contaminant level process and we felt it was best 10 to make sure we were not rushing to judgment, that we were 11 looking at the science that was there and that we would be 12 inconsistent with the EPA was doing.

We already are more -- we have more requirements and regs on PFAS than, I think, 45 of the states. We have a 400 parts per trillion cleanup level for groundwater. Most states don't even have that but we did decide to pause the regulations that had been contemplated on PFAS until we know more, until we see what the EPA is going to be doing and so that we're -- right we are consistent with what the EPA wants to do.

20 With respect to climate change, that decision to take 21 that website down was made outside of consulting with me. 22 That said, DEC has -- and I personally, I'm not a head in the 23 sander. I recognize that in Alaska, we have glaciers that are 24 melting. We have increased fire risk. We have spruce bark

1 beetle. As a biologist, I did a lot of work on spruce bark beetle. 2 Their populations are moving north because our winters aren't as strong as they used to be. They -- their 3 4 life cycles have gone from two years to one year sometimes. 5 You're seeing -- and so you've seen a northward migration of 6 the beetles. You're seeing not just in the southern Kenai but 7 when I was a CIRI land manager, there's significant land up in 8 the Matanuska-Susitna Valley that has been impacted and right 9 now, that's a huge fire risk. So climate change impacts, 10 coastal erosion are happening in Alaska. Whether or not 11 they're anthropogenic causes or natural causes, I think we 12 need to stop debating that. The reason for it happening doesn't matter in Alaska, the fact is it is happening and we 13 14 need to make sure we're putting appropriate mitigation 15 measures in place.

16 The climate action leadership team along with a number of 17 other climate groups have done a very good job about talking 18 things to death for years, not taking any action. I think 19 that one of my goals is to let's actually make some action 20 plans. And so I am talking about that with my team and with 21 the Governor's office and more to come on that. I recognize 22 your concerns, Bob, about that being taken down but that's not to say that it's not an issue that's -- that we're not 23 24 contemplating.

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1 The top goals now -- you asked what the top -- my top three goals are. Well, I think to -- my No. 1 would be to 2 build relationships like we are to when you're making 3 4 decisions that impact Alaska, it's important to understand 5 different perspectives, to hear the local people's 6 perspectives. I -- one of my biggest messages has been local 7 solutions for local problems and so we don't want the EPA to 8 come in and tell us what to do, we want to be able to try to 9 solve those problems. So I think getting that local input's 10 one of my main goals.

11 No. 2, holding ourselves personally accountable. That's 12 part of that local -- as you heard me say earlier, the environmental ethic that I have is one founded on making sure 13 14 that we're doing the right thing ourselves, not just holding 15 industry to a very high standard but holding ourselves. When 16 we go out in fishing boats and we're dumping raw sewage in 17 areas that we are fishing in but yet it an industry were to do 18 that and we'd cry over that, you know what, we need to hold 19 ourselves to that high standard. If we see a sheen on the 20 back of our fishing boats or our recreational boats when we're 21 going out, do something about it. Hold ourselves to a high 22 standard. If we were to see -- if industry were to see such a 23 sheen, I guarantee you they would stop their boats and they 24 would look where is that coming from.

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1 And then, of course, the -- I think the most important 2 thing I've already mentioned. That's doing everything we can to show that Alaska is open for business, to show that we have 3 4 the highest environmental ethic in the world when it comes to 5 protecting our resources and the beautiful environment that we have but to also show that we need economic opportunities. 6 Back to summary 7 The things we use in our lives, the way I got here, I flew on 8 a plane. That plane needed hydrocarbons to get here. Ιt 9 needed mining to get here. The book that I have needs paper, 10 needs trees. So we can choose to develop those resources in 11 other parts of the world where they don't have the 12 environmental ethic that we have, where they don't have the 13 laws that we have or we can do it here and ensure they're 14 doing it right, ensure that we're having things like the 15 vessel, the prepare -- oil spill preparedness that we have 16 here, that we're having double-hulled tankers and that we're 17 having the ship escorts. 18 We -- if we say no to those opportunities -- and I know,

Bob, you're going to say it's not your mission to do this but in the mission of DEC, there -- I won't read it but the word economic is in there. So we have a responsibility to make sure that the economy of Alaska is protected and economic development and environmental protection are not mutually exclusive. Those two things we've proven can co-exist. We've

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1 also proven in 1989 that you can really screw things up. So we need to make sure we're doing it right. 2 That is probably the most long-winded answer to a very 3 4 long-winded question, Bob, but I -- I've known Bob for years 5 so it's -- I'm just -- we have a history of giving each other 6 grief so -- anyway, thank you for the guestion, Bob. 7 PRES. BAUER: Oh, Rebecca? 8 MS. REBECCA SKINNER: Thank you. So I'm here 9 representing the Kodiak Borough but I also work with a group 10 of fishermen, trawlers, and so from a commercial fishing 11 standpoint, there's obviously a lot of regulations in place. 12 Trawlers deal with a lot of by-catch issues so I understand 13 the tension between wanting to have a functional industry 14 while also having adequate environmental protections in place 15 and when President Trump came out with the executive order to 16 reduce regulations, a lot of the agencies reached out to 17 industry and asked for suggestions as to what regulations 18 might be duplicative or unnecessary. So to kind of taking 19 that as an analogy, in your process at looking at the regulations and the laws, have you outreached to industry to 20 21 get their suggestions and then can you give us examples of 22 what some of those -- the suggestions you might have received? 23 COMM. BRUNE: Sure and -- absolutely and so my outreach 24 has not just been to industry. I have talked to industry but

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	1	I've also talked to environmental organizations. I've talked
	2	to tribal organizations and we cannot make these changes
	3	without input from the people that we work for, Alaskans. And
	4	so some of the examples that have been given I mean, I'm
	5	I can't come up with any right now but, I mean, some of the
	6	regs that we put forward for potential changes, I don't have
	7	that list in front of me but did come from input that we
Back to summary	8	received in those processes and so if you have ideas, please
	9	let me or my staff know. This is not going to be something
	10	that's done in the dark of the night. Any reg change that is
	11	made will require public input and I will demand that input
	12	and will ensure that I can't guarantee that everything
	13	we're going to do everyone's going to be happy with but I can
	14	guarantee you and this is my history that everything
	15	every opportunity that we can have to hear input, I'll be
	16	listening and I'll be understanding your perspective. So
	17	and I'll get you examples after when I can look them up.
	18	PRES. BAUER: Thanks and just to kind of tag onto that
	19	for a second to I believe earlier you said maybe having
	20	work groups to work on that and we would definitely be
	21	supportive of that. We would hope to be able to participate
	22	in any work groups that may come about for our pertinent
	23	issues that would have to do with that.
	24	And you also mentioned that you wanted to make sure
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<u>Back to</u> summary everything was legally defensible and, you know,

scientifically based and I'm just curious if I'm to believe then that -- past commissioners have put a lot of stuff in the C-plans that aren't scientifically based or legally defensible and you're talking about removing them from C-plans.

6 COMM. BRUNE: So it's a great question and it's one that 7 I'm learning a lot about but I have heard from industry, I've 8 heard from environmental organizations and I've heard from 9 people that are on my team that the C-plans -- and I'm not saying the ones that are in Prince William Sound are this way 10 but some C-plans have gotten unruly. They've gotten like NEPA 11 12 documents where a NEPA doc -- National Environmental Policy 13 Act -- the environmental impact statements have gotten so big 14 that the public can't understand them and so they -- and, 15 generally, you start out -- a lot of C-plans are started by 16 looking at the most recently-approved C-plan and so that's the 17 foundation for a new C-plan and there might be a couple of 18 great things to add, couple of great ideas that then get added 19 to that and then the next area that wants to do a C-plan takes that as the foundation and more and more, those things are 20 21 great ideas but they weren't -- there's no foundation in law 22 but they were good ideas that were added and so I don't think 23 -- I won't say that previous commissioners added things that 24 weren't based on law. I think they were good ideas but we

1	really need to make sure that what is going into them, there
2	is a foundational a foundation on line. If it's not in
3	line, it should be. Maybe we should introduce statutes that
4	add those requirements but, looking at those, sometimes it
5	takes a fresh perspective to look at a C-plan, to look at a
6	permitting process, to look at anything to understand if
7	that's the right approach. And so what we're doing is we're
8	going to look at them and we're going to determine whether
9	it's some things that are in there are just outdated, some
10	things are unnecessary, they're not protecting human health
Back to 11	and the environment and most of it's probably going to be
summary 12	consistent with the way it's been done.
13	PRES. BAUER: Thanks and just to follow up, I have to put
14	the plug in for us, especially on the scientific side, you
15	know, we have often found that science is as good as whoever's
16	paying for it and so that's a concern for us. You know,
17	immediately well, a couple years after the Exxon Valdez,
18	you know, a group of scientists came out and said the Sound
19	was great. They were paid for by Exxon and so I just want to
20	put the plug in that the group is probably going to be timid
21	and have a lot of questions going forward with all of it just
22	because of those sort of experiences that we've had before.
23	COMM. BRUNE: I think that's incredibly fair and I
24	recognize that. I also recognize, having worked for the
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1 federal government, that there are agendas even with federal 2 agencies and scientists that work on things. If -- I've had a 3 couple of PI's that have worked on projects that were funded 4 that didn't publish their studies because their results didn't 5 gel with what they thought they were going to see and that's 6 not appropriate either.

7 So the -- a lot of good science has been funded by 8 industry. Your point is well said, of course, with the Sound 9 but a lot of what we know on the North Slope, for example, is 10 thanks to science that's been funded by industry. And I also 11 know, having been on the Sea Life Center Board for 11-1/2 12 years that a lot of the science that they do there is funded by industry. So I think it's important to make sure that a 13 14 peer -- a fair peer review process has looked at science and 15 that you -- yeah, you should scrutinize any study that's done 16 regardless of where the source of that funding came from. 17 PRES. BAUER: Thank you. Jim Herbert, I believe you were 18 next.

MR. JIM HERBERT: Thank you. Commissioner, thanks so much for being here. I also see you've got the rank and file of DEC employees locally turned out too and I want you to know we are very happy to have that presence in town and they do good work. So thank you for that.

I also think it was great for you and Ms. Koch to be able

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to do the tour and see some of the things. Nothing like being in the real world instead of reading about it or having a windy person like me telling you a story in a bar.

4 It was mentioned a few times what the mission of DEC was 5 and for the good of the order, I happen to write it down and 6 I'd just like to read it into the record if I could. The 7 mission of DEC is conserving, improving and protecting 8 Alaska's natural resources and environment to enhance the 9 health, safety, economics and social well-being of Alaskans 10 and I think that's a pretty admirable target for any agency to shoot at and is very much aligned with the work that we do 11 12 here.

To echo what we just heard from Madam President, myself, 13 14 I'm a chair of the OSPR committee. We deal with C-plans, for 15 example, and we, through the Board, would definitely be 16 interested in helping or participating in any work group that 17 affects those particular rules and regs. I understand, as 18 commissioner, you're dealing with regulations that affect 19 things from Metlakatla to Utqiagvik probably all the way to 20 Attu-Hyder. You know, it's the whole thing. So we are 21 focused on a particular narrow -- that's our mission under 22 OPA-90. I know you're dealing with lots of other things so I 23 appreciate that but to echo the collaborative process, I think 24 perhaps you know from some of your staff that this

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1 organization really went to bat for the SPAR program when 2 cuts, really big cuts, were in the works. We know the importance of DEC. That and the Coast Guard are the reason 3 4 that certain aspects of the protections are in place, the 5 carrot and stick, but also even in the event, heaven forbid, 6 that there were diminutions of some of this stuff, you heard 7 from the tanker folks they're dealing with regulations 8 worldwide, IMO type stuff, all this ballast treatment and 9 stuff. It just doesn't spring from a local thing. These 10 folks are complying with worldwide regulations. So I doubt 11 they're going to back off from some of their well-developed 12 and meaningful programs. I'm sure that's understood. One worry -- I would tell you this in private but I'll 13 14 tell you in public -- is that it's easy to change --15 relatively easy to change statutes. To change the underlying 16 -- or, excuse me, to change regulations --17 COMM. BRUNE: Regulations, yes. 18 MR. HERBERT: -- to change the underlying laws and 19 statutes that were derived from legislative intent, much more 20 difficult, and the worry is that a batch of simplified 21 regulations could get pushed through on short notice perhaps 22 with not as much public scrutiny would be a worry. Sounds 23 like what you're telling us is that that's not the way you 24 operate, you do want that input from various shareholders,

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stakeholders and, in the long run, want a fair process. Okay? So, again, that ties in with a request to be party to all this.

4 And, you know, I like what you say about industry and 5 individuals' need to be accountable. As a simple example, 6 when my kids were young, they got behind the whole seatbelt 7 thing right away and if, heaven forbid, one of the drivers of 8 the car did not have the seatbelt on, holy hell was raised. 9 You're not driving until your seatbelt's on. It became a 10 norm, the accountability. They weren't necessarily driven by 11 the law, they had a behavior that had been cultivated. 12 COMM. BRUNE: Wow, yup.

MR. HERBERT: So -- however, without the regulations in

14 place, it would be hard for you to come after me and write me 15 a ticket for that lack of seatbelt even was the prudent thing 16 to do. So where we get into those regulations, one of the 17 perhaps difficulties is you want to be sure everyone perhaps 18 has a level playing field but now we need to have enforcement. 19 You and I probably will agree we got lots of rules but if 20 they're not enforceable, then it's kind of almost a moot 21 point. So that kind of gets into the Catch-22. You need 22 enough people to -- eyes on the ground to advocate a stick to 23 tap someone on the head or a carrot to reward them and if the 24 regulations get too soft, then this may go away.

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But, again, thank you to you and your staff. The working relationship that this organization has had with you and the Coast Guard is the reason we have -- and, of course, industry, of course, is the reason we have the protections for the Sound and we value that. Thank you, sir.

6 COMM. BRUNE: Thank you, Jim. First of all, thank you 7 for your comments about our staff. I did forget to mention 8 Craiq. He's amazing, the -- my bad. The team really is the 9 foundation of DEC and of what I do and I'm so lucky to have 10 them and with respect to the budget, I will be very honest. 11 Obviously, we have a large revenue and expense disparity, \$1.6 12 billion, and so that's been my boss's directive, that we need 13 to make sure that we need to make sure that we are spending 14 what we bring in. So one of the emphasis areas that I had 15 with the Governor was we need to make sure that the regulatory 16 agencies' budgets are kept as whole as they possibly can be 17 and SPAR's budget, I do appreciate the efforts and the RCAC 18 made in going down to Juneau and advocating for us. 19 Obviously, we can't advocate for ourselves but I do appreciate that and the SPAR budget was effectively kept whole -- well, 20 21 thus far. They're still working in Juneau.

To your statement about wanting to a party in anything we do with respect to the regs, absolutely. I welcome that. I invite that. The regs governing C-plans right now, I believe,

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are 49 pages long and if -- they're onerous to read, to be very honest, and that's not to say that they are not necessary but they're very lengthy. So I think they deserve a fresh look and I'm excited that you're willing and you're committing folks from this group and I'm -- I invite that to participate in re-looking and giving them a fresh set of eyes.

7 And then to your point about enforceable, absolutely. Ιf 8 you don't -- if you have laws that are on the book, regs, 9 statutes, and you're not enforcing them, there's no reason to have them and so that's another reason to look at these 10 11 things. I mean, some of these things that we require on the books, the technology has taken away the need to even have 12 Back to summary that. There are certain things that we require that aren't 13 14 even in -- even a consideration anymore. So enforceability 15 and having and making sure that we have that appropriate stick 16 to ensure that there's follow-through on what the regs and the 17 statutes are is incredibly important so I appreciate you 18 bringing up that point. Thanks for your comments, Jim. 19 PRES. BAUER: Mako.

> 20 MR. MAKO HAGGERTY: Thank you and thanks for being here. 21 This is -- provides us all with an opportunity to see what --22 what's new in our future. So I appreciate you showing up 23 here. I'd kind of like to follow along the same lines that 24 Jim had and I've got a -- kind of a list here. First of all,

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I hope we can count on your support for the SPAR funding. That's something that, as a group, we worked hard to put together and the revenue stream for that and we hope that -or I certainly hope that you would continue to advocate for the SPAR funding, that the -- it's an organization that means a lot to us.

7 What -- and, again, following along Jim's line, I have 8 worries too and one of those worries is, as a, you know, 9 philosophy, I suppose, is it -- there are times that 10 efficiencies trump robust programs and so I'm concerned that 11 in an effort to be more efficient, we lose some of the muscle 12 that's in some of these programs and that's just, you know, a way of looking at things. I don't know where that takes us, 13 14 necessarily, but I -- but it is a concern.

15 And Senator Sullivan just recently sponsored a bill and 16 it got passed and the president signed it. It's the Clean 17 Oceans Act and so this goes into our own behavior, how do we 18 behave. Well, last night at the hotel, I went to get a glass 19 of water in my room and it was a plastic cup wrapped in a 20 piece of plastic bag like this right here and, you know, I'd 21 prefer to drink out of glass but the whole idea is I can limit 22 the amount of plastic that I have in my life and that's what 23 the Clean Oceans Act is all about anyways, reducing the amount 24 of plastic going into the ocean.

1 I work hard to eliminate the amount of plastic that's in 2 my life but it really helps when there's statutes that reduce the amount of plastic that's available to us also. So I'm 3 4 just saying that it's a two-part series. Yes, I can control 5 my -- or I can modify my behavior but it's nice when I get a 6 little bit of support from the government on that. 7 Question, I understand that the DEC is monitoring the air 8 quality of -- down in Juneau with the cruise ships --9 COMM. BRUNE: Mm-hmm. 10 MR. HAGGERTY: -- and I fully support that because I think that's real important, especially -- well, it's 11 12 important everywhere and I'm wondering if DEC would share that data with us when those -- when that data comes in because if 13 14 we're going to increase the number of cruise ships in this 15 area, it would really be good for us to know exactly what kind 16 of data you've collected. Thank you. 17 COMM. BRUNE: So thank you for the question. Absolutely 18 we'll share the data with you. I think that that's an easy 19 commitment to make. I don't think I'm precluded from saying that, am I? 20 21 UNIDENTIFIED SPEAKER: (Indiscernible - away from 22 microphone). COMM. BRUNE: So absolutely. I think it's important to 23 24 take those kind of learnings from different areas, especially 25

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around the state, and apply them to other communities. So I'm more than happy to do that. With respect to SPAR funding, absolutely, that's in statute. That's -- I don't see that going anywhere so just to alleviate any concerns you might have there.

6 You said efficiencies oftentimes trump robust programs. 7 It -- it's a fair point but I think that sometimes you create 8 a lot of unnecessary things and it's -- we just need to look 9 at the processes and having a fresh set of eyes will determine -- and with your input -- some of those programs whether or 10 11 not. And then with respect to plastic, you made me feel very 12 quilty but I will say I filled out my Dr. Pepper bottle three times with water today so I'm at least reusing it but your 13 14 point is well said and we have to start with ourselves. So 15 thank you for pointing that out.

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PRES. BAUER: Wayne.

MR. WAYNE DONALDSON: Well, thank you, Commissioner, for coming to speak with us. This morning, we passed our FY-20 budget and in there was a new salary schedule for staff and I know this probably as a state worker, you're probably underpaid so I wish we could include a salary schedule for you too.

23 My question has to do with our FY-20 budget and hearing 24 now about the possible revision to some regulations that DEC

	1	has at control C-plans and I'm wondering how that process and
	2	time line might occur so that we can plan our budget
	3	accordingly to whatever involvement we may have. In other
	4	words, do you see the bulk of this work happening in the state
	5	FY-20 year or the FY-21 year?
	6	COMM. BRUNE: So it's a great question. We have
	7	identified the list of regs that we think can be improved.
	8	The State of Alaska the different departments were asked to
	9	do that by the Governor. We put a list of about a hundred
	10	<pre>came forward from the different agencies around I think 35</pre>
<u>Back to</u> summary	11	or 40 of them came from DEC. There is no way that we can
1	12	implement all of those potential changes at once. So we are
	13	in the process of prioritizing them, of determining which ones
	14	we want to elevate first. We probably won't get to all of
	15	them. I would imagine the C-plan reg changes are going to be
	16	high on the list but I don't imagine that's going to be a
	17	expeditious process and so I would you know, I'm
	18	committing, obviously, to working with the RCAC's and getting
	19	that input I would imagine from the budgetary perspective. It
	20	will be this fiscal year and probably some of the next fiscal
	21	year where we're going to be looking at the C-plan
	22	regulations.
	23	With respect to staff salary schedules, one of the great
	24	things, obviously, that I think I bring to this position is

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1	having been in the private sector and, knowing that,
2	regulatory agencies, nonprofit organizations compete with the
3	private sector. And if you want to have the those science-
4	based legally defensible permits in a timely manner that we
5	discussed, you are competing against them. I'll just leave it
6	at that. It's very important to recruit and retain people and
7	we unfortunately, we have a turnover rate at DEC of around
8	20 percent per year and that's something that I'm looking at
9	trying to positively influence and in a very difficult
10	financial situation that the state is in, that's very will
11	be very difficult to do. So I don't know what the answers are
12	but if any of you have suggestions, please let me know.
13	MR. DONALDSON: I just had one follow-up. So if the
14	contingency plans are high on the list for review, what sort
15	of a time line might could we maybe see regulations being
16	proposed for elimination and how long might that take once the
17	initial public notice is given that you plan to remove X
18	regulations?
19	COMM. BRUNE: How about I do this because I don't know
20	the answer to that, how about I come back to the next meeting
21	and I give you a time line?
22	MR. DONALDSON: Okay. Thank you.
23	PRES. BAUER: Dorothy.
24	MS. DOROTHY MOORE: Yes, again, I would like to echo my
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1 fellow board members. Thank you for coming to talk to us and 2 I haven't been around in some of the same places you have so 3 I'd like to introduce myself to you.

When I was four years old in 1949, my folks decided to
move to Valdez. So you can figure out how old I am.
COMM. BRUNE: Twenty-three.

7 MS. MOORE: Yes. Uh-huh. I was a freshman in college 8 home for Easter vacation when the earthquake hit. I was 9 teaching to junior high students, had a person coming down 10 from Fairbanks, a seismologist, to talk about the 25th 11 anniversary of the earthquake when I woke up to hear that the 12 back --- Exxon Valdez had spilled oil and in 1989, we didn't have all the stuff we have now so that we can hear what's 13 14 going on and, you know, where. It was a four-hour delay on 15 the thing in -- or on the -- on TV.

16 I retired from the school system here teaching government 17 and economics and there is no free lunch. There's no free 18 lunch anywhere. If you have a tuna fish salad, that tuna gave 19 his life for your -- no free lunch. Sitting on this board, we have, in my opinion -- and no offense to anyone -- we have 20 21 dealt with C-plans up the ying-yang and every so often they 22 come in again and we have to go to a C meaning contingency, 23 not SEA, but most of the stuff on contingency plans that we 24 deal with on this board are with something that goes into the

1	water. And I understand that you are your division has to
2	deal with everything up the road here, everything all over the
3	state. And if I were drawing only personal things, everyone
4	would be recycling and composting their stuff from their
5	houses. We'd get rid of these water bottles that I also am
6	reusing but I can't as I sit on this board, I have to be
7	dealing with the C-plan or the oh, now I'm getting
8	can't get words out but our mission statement, safe
9	transportation of oil. And those are the things that I would
10	like to either or our organization to help you work with or
11	just get a list of what you're thinking of doing. I know that
12	they are often very thick and I choose not to sit on a
13	committee that looks at C-plans just because it is lengthy and
14	I'd rather do policy anyway.
15	But I also would like to say as a citizen of Valdez, it's
16	been working with the boots on the ground, whether it be in
17	your office or whether it be in the industry, and those boots
18	on the ground people are very awesome. Thank you.
19	COMM. BRUNE: Thank you. I would agree, the folks that I
20	see, the boots on the ground here, the DEC staff, I would say
21	the folk seeing the emphasis on from Alyeska Pipeline
22	employee on making sure we do a we do it right, the safety
23	emphasis, the envir I mean, that was very impressive. The
24	discussion of, you know, you spill so much as a teaspoon, you
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1	will be fired if you don't report that, that environmental
2	ethic did not exist 30 years ago. I still have relatives in
3	the Lower 48 that change their own oil and they throw the
4	spent oil on the road to keep the dust down. That disgusts me
5	but it happens. And so, yes, the people on the ground here,
6	they're I know that there's always work to be done but it
7	it's been impressive the two days that I've been here in
8	Valdez seeing the DEC staff and the Alyeska employees and the
9	Edison Swest folks and the Conoco Phillips employee on the
10	tanker that was out there, it's good. Can we do more?
11	Absolutely but working together and to ensure protection of
12	human health and the environment and economic opportunities,
13	we need to work together.
14	MS. MOORE: (Indiscernible - away from microphone) you
15	kill them all.
16	COMM. BRUNE: That's right.
17	MS. MOORE: We suffer.
18	PRES. BAUER: Shavelson?
19	COMM. BRUNE: Is this the softball?
20	MR. SHAVELSON: I think Robert was next.
21	PRES. BAUER: You want him to go first?
22	MR. SHAVELSON: Yeah, he wants to say something. I'd
23	call him.
24	PRES. BAUER: Okay. Go ahead, Robert
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MR. ROBERT ARCHIBALD: Commissioner, thanks for coming. I can well understand what things were like 30 years ago and where we're at today and the need to look at things. When I got my third assistant license, we were still looking at lap and lead on steam engines. Today you don't even see it in the book.

7 That being said, since Exxon Valdez spill, there's been 8 many, many good regs written for a reason and I certainly hope 9 that during this discussion of alleviating some of these, 10 there is a conversation with all the stakeholders about this and the justification for getting rid of some of them and that 11 12 we can agree on that as an obsolete thing that is no longer necessary. I think that's going to be an important 13 14 conversation.

And just to deviate just a little bit on cruise ships if I may, there's a reason why they were talking about keeping a major company out of the United States ports so I do not believe that we can at all think that industry can police themselves. So I think that's something you need to be very cognizant of and thanks for showing up here.

COMM. BRUNE: I will tell you when I heard about what they did in Glacier Bay, I was disgusted, to be very frank. I was pissed off. So your point is very well said. What I'm committed to doing with the money that comes from -- currently

1 for the Ocean Ranger program is, hopefully, developing a 2 better program that uses Alaskans, that uses technology, that gives us more information and I think we can do that. 3 4 UNIDENTIFIED SPEAKER: Well, I certainly hope we stay in 5 communication on these changes and proposals. 6 COMM. BRUNE: No, absolutely, and I -- I'm sorry, I meant 7 to address that as well. Absolutely and I -- I mean, I've 8 made the commitment here, I've made it to many people, that I 9 will be bringing these potential reg changes to you. I want ideas from you as well. I mean, that's not just for the 10 11 elimination, if there are additional regs that -- there's a 12 lot of things in these C-plans that don't have the foundation Back to 13 in regs. Well, propose those as additions. I'm not summarv 14 guaranteeing that we're going to ultimately incorporate them 15 but wouldn't it be better to have things that the foundation 16 of what's in a C-plan based in regs and statute rather than 17 not have that foundation? I think it's important that they 18 match up. 19 UNIDENTIFIED SPEAKER: Sure. Thank you. 20 PRES. BAUER: Donna? 21 MS. DONNAL SCHANTZ: I also want to thank you for being 22 here and bringing so many members of your team. I think that, 23 you know, really goes towards your first goal of building 24 relationships and we certainly want to continue that and work

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1 with you more on this. I -- we have a lot to say on this but 2 I know we're running long and I just wanted to make a couple of comments though and really start out by recognizing, we 3 4 recognize that Alyeska and the TAPS shippers do a great job, 5 they really do. You know, we have a world class system here. 6 I think we all recognize that but our role as advisors is to 7 always be looking for ways to improve. Even though you might 8 be the best or, you know, good, the best, there's always room 9 for improvement and that's part of what our role is is to, you 10 know, promote those.

11 So when you talk C-plans and, you know, they may be too 12 onerous or cumbersome or too much information, that isn't something new to us. We've been hearing that, actually, from 13 14 industry for a number of years and, actually, the C-plans have 15 shrunk. There have -- there has already been some detail that 16 has been removed from the plans over the years and especially 17 the last I'd say, you know, five to eight years, I think we've 18 seen efforts to, you know, remove some. Some have been 19 approved, others have not and, you know, we look at the Cplans as like an ensurance policy. It's a contract between 20 21 industry and the state to protect the people and the environment. And, you know, if you pull out some of that 22 23 detail, especially over time, you can see that that 24 commitment, you know, whatever that detail was, resources,

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1 other commitment can go away and it's so important to have 2 that detail, you know, in those plans. And so I did bring with me too -- I brought a copy of Alyeska's contingency plan 3 4 from 1978 and it looks really big but it's only eight pages 5 and the rest of it is all aerial photographs and it talks 6 about weather and describes different areas in the Sound and 7 the section on open water response is one paragraph. It's 8 four sentences, you know, and it just talks about, you know --9 I could read it to you but, basically, I'll just -- you know, 10 talks about boom will be deployed to controlled the movement, 11 you know, of as much of the oil slick as possible. Additional 12 boom or additional teams may be required. They have one oil slick team. And I'm not suggesting that you're talking about 13 14 going back to 1978 and one paragraph but I just want to 15 caution that we have to be very careful, a lot of that detail, 16 you know, there was a reason why people thought that was 17 important after the spill and the industry has been complying 18 for 30 years and, you know, now to say that it's too 19 burdensome or too onerous, we're going to need a little bit 20 more of an explanation before we're going to support doing 21 away with it but thank you.

22 COMM. BRUNE: Your point is well made and I appreciate 23 the reference to that earlier C-plan. No, I don't have any 24 intention to going back to that but this is where your input,

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the input of industry, the input of the RCAC's, the input of local stakeholders as well as the input of my team is going to be incredibly important as we do -- as we work to shape those potential reg changes that we may be making. But, as I said to Robert and to a number of other people, I'm committed to working with the RCAC's to understanding your perspectives as we go forward on this.

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MS. SCHANTZ: Thank you.

PRES. BAUER: Okay. Bob.

10 MR. SHAVELSON: Well, I -- I'm going to take your bait, Jason, that you asked that if we have any ideas on how we 11 12 could fund DEC and I think there's a very easy one and there's a -- Senate Bill 14 is out there and that would remove the per 13 14 barrel deductible credit that we now have and that would get 15 us about the -- current estimates, over a billion dollars and 16 I would get those as just government handouts and subsidies 17 that distort our free market. So that might align with some 18 of your thinking but I don't know.

In any case, I think a lot about language and you're a smart guy and I think that's what bothers me sometimes. And some of the language I hear around this is, you know, these rules -- the C-plan was onerous and they are a burden on industry and when we use language like that, we're essentially victimizing some of the largest corporations on the planet

1 and, you know, I think Wally Hickel had it right, we are the owner state under Article 8. We own the resources. 2 It's a privilege, not a right, to develop for profit our resources 3 4 and I think we have to recognize that context there. 5 And we talked about this the other night but, you know, 6 you bring it up again, I'm all for personal accountability 7 sometimes but -- you know, and when we try to create a 8 comparison and we talk about fishing boats and dumping 9 pollution and in the context of talking about oil tankers, I 10 believe that that's a false equivalence and I sent you an 11 article about it and I hope you'll read it but it's an apples 12 and oranges comparison. I mean, we could have every fishing vessel in Prince William Sound sink tomorrow and it wouldn't 13 14 have nearly the impact of a tanker running aground. So I 15 think it's important that -- and, to be fair, that we're clear 16 with how we communicate these things out there. So I'm trying 17 not to be too long-winded but my question is you mentioned 18 that you talk to environmental groups and you talk to industry 19 groups about the C-plan concerns. What are the top, you know, 20 two, three, four specific concerns you heard from industry and 21 other groups that are prompting this review? And let me just 22 say I have no problems with looking at rules that have been on 23 the books for awhile. I think it's healthy. I think it's an 24 opportunity to clean them up as long as we keep in mind that

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there's not going to be some diminution in protection that we're looking to improve.

COMM. BRUNE: So, first of all, to your suggestion of the 3 4 bill for funding things, I will say that we compete, as 5 Alaskans, for investment dollars and the cost of doing 6 business in Alaska is very expensive and the tax regime that 7 -- it's not purview at DEC. My mission is to protect human 8 health and the environment. That's the shortened version of 9 our mission, protect human health and the environment, but 10 when you're looking at increasing taxes when we already have a high cost regime, that's not going to encourage new investment 11 12 in the state. So while it -- it's a -- an idea, it's likely not an idea that my boss will endorse or I will recommend he 13 14 endorse. But I thank you for the recommendation. 15 With respect to specific concerns on the C-plan, Bob, I 16 have pages of notes that are not in this notebook. I can't 17 come up with them off the top of my head but I assure you that 18 they're -- like I said before, they're -- these proposed

changes are going to be made with input from the RCAC's and

know that -- I mean, just as a very generic issue, when you

they're not going to be made in a -- behind closed doors but I

make things complex and you make things 49 pages, that also --

that -- for regs for a C-plan, that influences your investment

climate as well and if you have things in there that aren't

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1 ultimately protecting human health and the environment, that 2 they're not doing things that are going to make sure we have safe movement of oil or safe -- adequate preparation, you are 3 4 impacting the investment climate of the state. 5 So, again, none of these changes will be made behind 6 closed doors. They -- if they are proposed and there isn't 7 support from the RCAC's, of course, I know you will comment. 8 I know you individually will also comment, Bob, and that's --9 we need to make sure we have that as part of the process. 10 MR. SHAVELSON: Well, thanks. I have to say it's a 11 little unusual to be driving a rule change without 12 understanding what some of the big drivers are, you know, if 13 the --14 There's -- fair -- that's a fair point, COMM. BRUNE: 15 Bob. There's -- like I said, there's 35 to 40 different regs 16 that we contemplated that we've discussed with my team as 17 ideas and so we're evaluating them, we're prioritizing them. 18 It's five months into the job, Bob, so -- and there's all

19 sorts of other issues that have taken up a lot more of my time 20 than C-plans but that's just one that I knew that was 21 important to this organization. So I wanted to say that it is 22 a priority of ours but I think I've spent a lot more time 23 trying to get confirmed or dealing with PFAS and air quality 24 in Fairbanks and all sorts of other issues. So I will get up

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1 to speed on what those are and when I come with the proposed 2 time line that I committed to earlier, I will come with 3 specific examples as well.

MR. SHAVELSON: Well, thanks and thank God you don't have 4 5 to deal with the lease for the Anchorage building. And I was 6 -- and I just want to reiterate what Amanda said and I'm 7 heartened to hear you talk about, you know, a worker for some 8 type of task force because I think that's where you're going 9 to get the expertise that comes from this group and other 10 folks and that's where I think you'll get the best product 11 coming out the end.

COMM. BRUNE: Absolutely.

MR. SHAVELSON: Thanks again for being here.

14 COMM. BRUNE: And including industry and including local 15 stakeholders as well --

MR. SHAVELSON: Absolutely.

17 COMM. BRUNE: -- so it's bringing them all together and, 18 again, I just think it's important to reiterate that as we're working to provide economic opportunities for future 19 generations of Alaska, a lot of those economic opportunities 20 21 in Alaska are based on natural resource extraction, be it Bac<u>k to</u> 22 fishing, oil and gas, mining, timber and so ensuring that summary 23 those different perspectives are understood is vital to 24 providing those opportunities for our children. So thank you.

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1 2 MR. SHAVELSON: Thank you.

PRES. BAUER: Jane?

MS. JANE EISEMANN: Well, Jason, since I am older than 3 you are, I feel like I can be in an advisory position like 4 5 Donna said we are. So I just -- one comment that you made --6 and maybe I heard it out of context but I -- it just -- you 7 know, you're talking about building relationships and if I 8 hadn't have met you the other evening and had a pleasant 9 evening just talking off the record and getting to know you a 10 little bit, if I would have heard you say this comment before 11 having that, then I wouldn't have a relationship with you that 12 would be very productive. And the comment that you made was when we were talking about -- you were talking about your 13 14 personal thoughts on global climate change and such. You said 15 well, it's definitely a reality but the reason doesn't matter 16 and I kind of like -- that just knotted me up because how can 17 you mitigate a problem if you don't know what's causing it. 18 And then you can say, you know, scientifically backed, you know, and so we still have dueling scientists on that but I am 19 of the ilk that we kind of know what is a major contributor to 20 this challenge that we're facing. 21

22 So I would maybe -- and if you feel that in your heart 23 that the reason doesn't matter, then keep saying it because at 24 least we know where you're coming from and that is important.

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But on another note --

COMM. BRUNE: Can I real quickly respond to that? MS. EISEMANN: Please.

Thank you for saying that. I think my --4 COMM. BRUNE: 5 what I was trying to say was that so much of the argument that 6 people have is based on whether it's anthropogenic or natural 7 and that bogs down the discussion. Rather than looking at 8 what's actually happening, if you want to focus on it -- and 9 you're -- listen, I absolutely believe that anthropogenic --10 that humans are having an impact on climate change but so much 11 of the discussion is just we're not doing it, yeah, we are, 12 no, it's natural, it's the volcano, the volcano had more than 13 man has put into the environment for 23 years.

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MS. EISEMANN: Mm-hmm.

15 COMM. BRUNE: It gets bogged down on that rather than 16 what's happening in Alaska. We're having significant coastal 17 erosion. The glaciers are melting. The spruce bark beetle is 18 moving. How can we stop that? Let's focus on solutions 19 rather than -- and so I get your point. You hear where I'm 20 coming from personally but -- you know, and I've also said on 21 the record that when it comes to climate change, I work for 22 the Governor. So what Jason Brune's personal perspective is 23 doesn't necessarily matter but science is absolutely important 24 and I'm not a head in the sander. I believe man has had an

impact on it but I do appreciate the counsel and I think it's a good point and I'll need to make sure I'm more clear when I make statements like that. Thank you.

MS. EISEMANN: And I would assume that in your position, you are somewhat of an advisory to our Governor as well because he chose you to further his agenda perhaps but you have some expertise in a field that he has --

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COMM. BRUNE: For sure.

9 MS. EISEMANN: -- probably none but I can't say that for 10 sure because I'm not intimately aware of his background but 11 thank you for your honest response to that.

12 And then the other thing, you wanted -- you made it a --13 you know, Alaska is open for business. It is but coming from 14 a sun-soaked Northern California clime 45 years ago, I would 15 frequently show up at a business that would say they're open, 16 no shirt, no shoes, no service. I don't have nothing on my 17 feet because I've been on the beach all morning and, you know, 18 the shirt I have and what's probably not be called a shirt but 19 you know what, I fixed it. I put some shoes on because I was really hungry and I knew that whatever, I went into the local 20 21 A&W or whatever. So I think we have to be careful as a state. 22 Yes, we're open for business but it is on our terms and I 23 think that you, as our ADEC commissioner, you're in a unique 24 position to advise our Governor and all the people that are

making -- and industry for sure, you know, that, yeah, we're open for business, we do want to do business for you but we are open but it's on our terms.

And then the other thing is just on a side, I just really 4 5 wish -- and it has nothing to do with our mission, per se --6 is that I wish we'd be open for business for other kinds of 7 more sustainable energy solutions because I really don't feel 8 like where we're headed with our -- you know, and, hey, I use 9 oil like the rest of us but, anyway, I wish we could do 10 something that would be, you know, open for business and let's 11 start doing some things up here that are going to help the 12 people in Kivalina that are losing their shoreline and where we're just going to move them inland, you know, 300 feet --13 14 300 more feet. That doesn't help them. So, anyway, that's --

15 COMM. BRUNE: Thank you. On our terms environmentally, 16 absolutely, but, again, going back to the point that we are 17 competing against jurisdictions around the world for 18 investment dollars. As the Lower 48 has been booming for the 19 last four or five years, we've been in a recession and predictability of our permitting regime, we have geological --20 21 let's face it, our economy is a natural resource extraction 22 state so that's what's going to -- we don't have the 23 infrastructure, we don't have the highways, we don't have 24 other opportunities that are bringing in the Googles and the

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1 manufacturing and that. We just don't and so we have amazing 2 geology. We have amazing natural resources and we're ranked 3 high in all those categories but when it comes to 4 predictability of our permitting regime in the Fraser 5 Institute annual study, we rank behind the Democratic Republic 6 of the Congo and that's not something I'm making up, that 7 shows that in the investment community, they don't trust the 8 predictability of our environmental permitting regime. 9 We need to have the highest standards in the world and we 10 need to make those standards predictable. If we don't have 11 things that are -- and we can't make things up that aren't 12 found -- based in statute. And that had been done. That's 13 the perception of Alaska. We don't want a certain project to 14 happen, we're going to create a new opposition to it that's 15 not based in statute and that reputation is impacting the 16 Alaskan investment climate. Again, going back to my formative 17 statement here, we can, we do and we should have the highest 18 environmental standards in the world based in statute. If 19 there are things that we want to add, we should make sure the 20 statutory authority is given them but we -- but those 21 companies that are looking at Alaska for that predictability, 22 that predictability will bring that investment here. If it's 23 not predictable, it's going to just add to uncertainty and 24 increased costs and they'll choose to go elsewhere, elsewhere

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to develop those resources that don't have the Clean Air Act, the Clean Water Act. They don't have the spill response opportunities that we put as a emphasis area. And so the demand that we have as you have the increasing demand for natural resources, it's going to be met from somewhere.

6 Where will it be met from? Will it be met from China? 7 From Chile? From South Africa where they don't have child 8 labor laws, where they don't have a Clean Air Act or a Clean 9 I mean, this is why we need to have the highest Water Act? 10 standards when it comes to the environment but we need to be 11 predictable and we need to try to lure that investment here. 12 So that's what I mean by open for business because by not 13 being open for business -- and when I worked for Anglo 14 American on the Pebble Project, I was a direct casualty of the 15 company thinking I could go invest elsewhere and actually 16 bring a project to fruition -- and this isn't making a 17 political statement about Pebble, this is making a statement 18 about they chose to go elsewhere because of the -- that lack 19 of predictability. We need to bring more predictable standards in Alaska that protect our environment and that make 20 21 sure that they're doing it right but they know what they're 22 signing up for when they start. 23 PRES. BAUER: Thank you. Steve Lewis.

MR. STEPHEN LEWIS: Thank you for joining us today. I'm

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1 going to start with a technological suggestion for you with 2 respect to air quality monitoring. There was just a recent industry news article about the Netherlands government having 3 4 put a drone in operation to monitor shipping missions in the 5 major harbors there in the Netherlands. Juneau ought to have 6 one of those. But I am going to counter a little bit or offer 7 my point of view. Let me just say that rather than 8 countering. After spending 45 years in industry and at 9 management level in industry, I think it's pretty obvious that 10 Alaska's open for business. We've got three of the majors 11 producing off the North Slope and their Alaskan operations are 12 consistently among their more profitable worldwide.

13 I've worked for the smaller operators on the Slope. I've 14 worked recently for a smaller operation that came to the state 15 primarily so that their investors could play the investment 16 benefits of the exploration tax credits. Yes, the change that 17 was pulled on them has driven that investment group out of the 18 state. However the resources that they were looking at are 19 still there and there are other people who have come in and 20 acquired those and are moving forward with developing them.

Let's look at the cost of ANS crude on the market versus
West Texas Intermediate. There's a \$10 a barrel premium
attached to ANS --

24 COMM. BRUNE: Mm-hmm.

MR. LEWIS: -- that covers the cost of operating in Alaska. So I think that it's possible, if not probable, that you have been presented with a industry twist on the scariness of operating in Alaska and I don't quite buy that myself and I'm saying that from having worked inside of that industry for a long, long time.

7 But another thing that concerns me a little bit here --8 and this is one that I hope that you will understand and 9 possibly take to heart -- in your comments here, you made four 10 statements specifically that are buzzword sort of things that 11 I've heard that came from in the industry. Those were open 12 for business, nothing more, nothing less, overly onerous, learned our lessons. Those have become so emotionally fraught 13 14 that I think it'd really be good to just take them out of the 15 conversation. But the other thing I heard that kind of 16 concerns me the most is you made the statement that it's so 17 complex that the public can't understand. This group 18 represents the public. The power of this group is in the 19 voting of that constituency when they go to the ballot to 20 elect their government. I'd been elected by those people to 21 sit in the governmental operation, a government position. 22 They aren't stupid. They understand. They understand when 23 they think they're getting run over and I think it'd really be 24 a good idea to not denigrate their level or capabilities in

these conversations. And I -- that's really all I had to offer. Thank you.

COMM. BRUNE: Thank you, Steve. I agree and that was not 3 my intention. Thank you for pointing that out. It wasn't to 4 5 denigrate them. I mean, obviously, the public was smart in 6 that they elected Governor Dunleavy and Governor Dunleavy 7 selected me so he ran on this mission of showing Alaska's open 8 for business and while that might be a buzzword, I get your 9 point, it is -- it was the will of the people to elect 10 Governor Dunleavy to try to put forward is agenda. But my 11 intention was not at all to imply that they were stupid. So 12 thank you for pointing that out.

When it comes to what we're seeing, yes, the three large 13 14 producers have made -- make a -- are producing a lot of oil in 15 Alaska, no question, but it costs three times as much to drill 16 a well in Alaska and takes a lot more time to get a permit --17 and rightly so at some -- because we do it right but it costs 18 three times as much than it does in the Permean or the 19 Eagleford the different shale plates. We are competing 20 against that and the cost of getting another rig up here, the 21 cost of manpower, the cost of ice roads and the lack of 22 infrastructure, those are -- we haven't seen the boom that the 23 different shale plays have seen. And so I would, obviously --24 (Interruption)

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PRES. BAUER: Time for a break.

2 I would -- clearly, I think that's like the COMM. BRUNE: 3 music at the Oscars, when they want me to shut up, they turn 4 the music on and they, you know, so -- but I would say that 5 the restrictions, the requirements that we put in place, we 6 need to really look at those because they cost industry money. 7 That doesn't mean we should get rid of them. We need to take 8 a fresh look at them. We are not benefitting in the same way 9 that that industry -- and we're not seeing the huge 10 investments from that industry in Alaska for many reasons that 11 we're seeing in the Lower 48. So I'd like to see we have a 12 pipeline. That existing infrastructure is already there. 13 That is three-quarters empty and we have an opportunity to 14 responsibly develop oil on the North Slope in a way that's 15 better than anywhere else in the world and we should be doing 16 our best to try to bring those costs down and encouraging 17 investment there.

And then just to your point about air quality, I have seen that drone in -- and I've read that. I think it's a great idea. I've actually talked to my cruise ship team about that because finding out what's in those emissions and using the best available technology that we can to do that science is a -- something we should be looking at and, in fact, it can be done safer and it can give us more data. I think it's a

1 great recommendation and I appreciate you bring -- reminding 2 me of that. Thanks.

3 PRES. BAUER: All right. We've got two more placards up.
4 We're going to take these two and then we're going to wrap
5 this up here. So Robert Beedle?

6 MR. ROBERT BEEDLE: Thank you. Try and be quick here. 7 Yeah, thank you for coming. That's getting grilled and 8 hanging through here.

9 I have a business. I live over in Cordova and I'm kind
10 of concerned. Not knowing the -- any idea -- ooh, got her
11 good there -- change is coming. I too have a lot of regs.
12 Maybe we can talk about that. I spent a hour in DMV just
13 getting my boat registered. That doesn't include my other
14 ADF&G tag I got to get, the numbers I got to get, on and on.
15 I don't have wonderful people as crew do that stuff. I do it.

16 Speaking of that, there's -- we just seen a tour over 17 there in the VMT and getting to know some pretty amazing 18 people. They're there because they're damned good at what 19 they do and there is a lot of regs, 30 years of regs, and, doggone it, they still have oopsies. Oil still hits the 20 21 water. They're doing their best. So it does concern me when 22 you talk about taking a few things out and stuff and not 23 knowing what they are yet, it's my -- I'm nervous. When 24 they're -- when oil hit the water in '89, my value went to

1 nothing. My home now, my whole livelihood's there. I'm doing 2 okay now but oil hits the water here, my value is -- who wants to go there if there's no fishery? So I am -- I'm really 3 4 concerned. These regs, they're hard-fought, both sides, 5 industry and the public. So I -- when we go fish for halibut, 6 the International Halibut -- Pacific Halibut Commission, when 7 the resource -- they do their surveys and the resource is 8 going down, they have what they call a fast down and a slow 9 up. So as the resource comes back, they don't just give us --10 COMM. BRUNE: Mm-hmm. 11 MR. BEEDLE: So I'm asking is slow down. Don't pull a 12 bunch of this stuff out that's been there. It's very 13 burdensome and onerous because if it isn't done right, I told 14 you the other night ANS crude when it's encased in steel --15 COMM. BRUNE: Steel. 16 MR. BEEDLE: -- it's wonderful. There's bucks to be 17 made, employment, on and on and on, but as soon as it escapes, 18 it's toxic waste, very, very hazardous. It kills plants, 19 animals, environments, Level 1, economies. So this is all 20 really taken serous by everybody here. I don't want to trade 21 one industry for another. We have an industry in Cordova. I 22 think we're the -- I can't remember if it's the 15th or the 23 5th port --24 UNIDENTIFIED SPEAKER: That's something we should worry

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about? I was wondering.

2	MR. BEEDLE: The there's a lot of product, a lot of
3	economy that goes through Cordova, a small little community.
4	A lot of people don't even know where it's at. So we really
5	appreciate what DEC does, what industry does. I need them but
6	go in there a little cautious. Don't be in a hurry and please
7	let other people in on your and, hopefully, we don't have
8	to wait until the next meeting to see what the changes that
9	are going to be proposed and stuff, you know? I mean, we all
10	have awesome technology. We can get e-mails and stuff but I'm
11	concerned.

12 I don't know what's coming and you talk about industry in 13 the Midwest, how it's -- they're fracking oil back there. You 14 know, I think their DEC or environmental don't do so good. 15 They got a lot of polluted groundwater. You know, when the 16 price of oil went down a little bit, it's a ghost town. My 17 brother-in-law went back there to work. There wasn't -- the 18 cost of getting oil out of the ground there, soon as the price 19 of oil went down, it shut down. So there -- there's a lot of 20 other rebuttals and things that come back so just I guess the 21 thing I really would like to get across is slow down, get 22 others' opinions and stuff. Don't change things that took 30 23 years to get here. It isn't all bad and these are good 24 people. Thanks.

	1	COMM. BRUNE: Thank you. So I hope I've made myself
	2	clear that, you know, when Bob asks me questions, when others
	3	have asked me questions about specifics, I am going slow. I
	4	think that the fact that something's not out on the street
	5	right now should show that I'm committed to looking at this,
	6	to talking to different people before we put something out
	7	there. So your point is well said. I'm not going to rush
	8	these through but I do think that we need to look closely at
	9	them and I'm committed to working with you, working with this
	10	room, with RCAC's to understand your perspectives and so
	11	they're not being rushed. I think I hope I'm clear and
	12	I've said a number of times that your input will be heard and
	13	it won't be done in a dark room. When it comes to I
	14	definitely agree with you as well that we're we don't ever
	15	want to put one industry over another. I'm of the opinion
Back to	16	that in this state, we've proven that things can co-exist. We
summary	17	need to make sure things are proper precautions are put in
	18	place to ensure that they do co-exist.
	19	Now, your example of North Slope you like it in steel.
	20	I like it in my car and in my computer products, et cetera.
	21	So, I mean, it's it we demand we have a demand for
	22	these natural resources and we have an environmental ethic
	23	that is second to none. The companies, Alyeska Pipeline,
	24	Conoco Phillips, BP, Exxon, Tesoro or, sorry, Marathon,
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1	they don't want oil to be in the environment either because
2	that's dollars that they'll have to spend cleaning up and
3	dollars they won't get in selling it. They have as much of an
4	interest in ensuring safe development of and safe
5	transportation of ANS as we do. It's that is a philosophy
6	that I firmly believe. Nobody we they the people
7	that work in the industry, they fish. They breathe the air.
8	They go hiking. They don't want to see this any more than we
9	do. So I think to give you to, hopefully, put your mind at
10	ease, I'm not going to be proposing that we eliminate things
11	that are protecting and ensuring safe movement of oil. I am
12	going to be looking at the things that are duplicative, that
13	are unnecessary, that aren't protecting human health and the
14	environment and I'm going to need your input to help me
15	understand if I propose something that that's wrong.
16	But I hear you. I'm you know, you and then as far
17	as your regs for the fishing industry, I want to let you know
18	that I probably had more meetings with the fishing industry
19	about reducing regulatory burden than any other industry.
20	I've probably met with them twice as much as the oil industry
21	for suggestions that they have for how they can reduce their
22	regulatory burden. Just to just so you know, it's not just
23	the oil and gas industry that I'm meeting with. In fact, I
24	could I think I probably could say three times as much I've
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	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 21 22 23 24

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1	met with the fishing industry than the oil and gas industry so
2	okay. Anyway
3	MR. BEEDLE: Thank you.
4	PRES. BAUER: All right. And to close, Bob Shavelson.
5	COMM. BRUNE: This is the softball.
6	MR. SHAVELSON: I was going to shut up but you said one
7	thing that you know, I think I'm oh, I'm, along with a
8	lot of other folks in this state, was very alarmed to see the
9	billionaire Koch brothers coming in an influencing our
10	governor and the policies here particularly, our budget
11	and so when I heard you talk about the Fraser Institute which
12	is a Koch brothers supported think tank, that concerns me
13	because I don't think it's a legitimate information source and
14	I hope that you would not cite it in the future because it
15	it's so biased that I don't think it is real. So I just
16	wanted to say that and the other thing I'd just say is, you
17	know, we often hear and you said it today, you know, it's
18	so important, that predictability but predictability has to go
19	both ways. It's always predictability in getting a permit
20	but, you know, when you think about the fishermen and the
21	fishing families in Bristol Bay that have been fighting Pebble
22	Mine, for example, for 15 years, they want predictability,
23	they want their investments protected and, you know, I've
24	looked at hundreds and hundreds of permits in this state. I
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have never, ever, ever seen a large mining, oil/gas project 1 2 permit denied in this state. Okay? It just doesn't happen. You start the permitting process. It's call a permitting 3 4 process because it's designed to issue permits. 5 So I just wanted to get that out there and, particularly, 6 the Fraser stuff because that -- that's just a flashing red 7 light for me so -- anyway, thanks for coming in and I won't 8 prolong it anymore. 9 COMM. BRUNE: I will. 10 PRES. BAUER: Oh, good. COMM. BRUNE: First of all, I will be honest that the 11 12 Fraser Institute study is one that the mining industry has used for years. It's a survey of mining executives in 13 14 different jurisdictions around the world. If it's funded by 15 the Koch brothers, that was news to me. To me it's taking the 16 input of those companies that are making investments around 17 the world and determining where -- what are the best 18 jurisdictions for geology, for permitting, for predictability, 19 for safeness, for all sorts of different things. I -- I'm --20 no idea that -- and I -- I'm not saying I doubt it but I was 21 not aware of that. 22 When it comes to that message that you've never seen a 23 permit that's been rejected, agencies like DEC are rejecting 24 permits on a daily basis. Our job is to work alongside of the

1 folks that want to do things in this state, to ensure that what they're proposing matches the statutory requirements. 2 Ιf they can't prove that they can, on a daily basis when we're 3 4 discussing these, we tell them they have to change it. So 5 every single day, permits for the fishing industry, oil and 6 gas industry, mining industry, community wastewater permits, 7 they're rejected on a daily basis because we're having that 8 back and forth with them. What you see at the end of the day 9 is a permit that the regulatory agencies have said is 10 consistent with the statutory requirements and the regulations that govern that particular industry. So that is a -- it's a 11 12 great one-liner to continue to say but that's not what's actually happening in practice with the regulatory agencies. 13 14 We're -- if they get there but oftentimes there are 15 requirements that are put in place that are too expensive or 16 that are -- I mean, you just won't hear from them anymore. You never see -- you're right, you never see a permit that 17 18 says rejected. What you'll see is it just never -- it ends up 19 not being economic and they stop the process. The things that DEC or ADF&G or DNR put in place are too onerous for them so 20 21 they stop but every single day we're saying no. Every single day the scientists that work for DEC are working with these 22 23 folks who are trying to get these permits, telling them what 24 is -- what's acceptable and what isn't. So I think that

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1	that's a it's a misnomer and that the science that is
2	the foundation for these decisions and the statutes that are
3	foundation for these statutes are what drive the ultimate
4	decisions.
5	PRES. BAUER: All right.
6	COMM. BRUNE: You guys were absolutely more difficult
7	than the legislature was so I can assure you
8	PRES. BAUER: Thank you.
9	COMM. BRUNE: but I appreciate the questions. I'm
10	committed to coming back on a regular basis, to hearing your
11	input, to and not just hearing it but to understand it and
12	to doing my best to incorporate your concerns and your
13	recommendations and I not only I'm not just saying this, I
14	want your input. So please, jason.brune@alaska.gov- and
15	thanks again for the opportunity today.
16	PRES. BAUER: Yeah. Commissioner, thank you. You've
17	been very patient. The room, thank you for being very
18	patient. We've gone well over and but I think it was a
19	very healthy discussion so thank you, everyone, for the
20	patience. We're going to take a quick break. We're going to
21	come back at 3:20.
22	(Off record)
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1	TRANSCRIBER'S CERTIFICATE
2	I, Linda S. Foley, hereby certify that the foregoing
3	pages numbered 2 through 59 are a true, accurate, and complete
4	transcript of Prince William Sound Regional Citizens' Advisory
5	Council (PWSRCAC) Board of Directors Meeting, May 2, 2019,
6	Valdez, Alaska, transcribed by me from a copy of the
7	electronic sound recording to the best of my knowledge and
8	ability.
9	Linda STR
10	V function and followy
11	April 19, 2019 Linda S. Foley, Transcriber
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